Mid-West University **Examinations Management Office**

Surkhet, Nepal Chance Examination-2080

Master of Business Studies (MBS) Semester - III

Subject: Strategic Management Full Marks: 60 Pass Marks: 30 Course Code: MGMT536

Time: 3:00 Hours

You are required to answer in your own words as far as applicable. Figures in the margins indicate full marks.

SECTION A: CRITICAL THINKING QUESTIONS (10 X 1 = 10 MARKS)

Answer ALL the questions:

- 1. What are the different roles of CEO in strategic management? List them.
- 2. Write the meaning of available resources in an organization.
- 3. What is environmental scanning?
- 4. Write any two characteristics of strategic decisions.
- 5. What do you understand by benchmarking?
- 6. Under what conditions business organization adopt the retrenchment strategic?
- 7. State the concept of market development.
- 8. Write the meaning of scenario planning.
- 9. What is strategic evaluation?
- 10. Draw a diagram of team based organization structure.

SECTION B: SHORT ANSWER QUESTIONS (3 X 8 = 24 MARKS)

Answer any THREE questions:

- 11. What is strategy? Explain in brief the corporate, business and functional levels of strategy in the business organization.
- 12. What is diversification strategy? What are the different types of diversification strategy? Explain. [2+6]
- 13. Define strategic control. What are the types of strategic control? Explain.
- [2+6]
- 14. What are the major contributions of Boston Consulting Group (BCG) matrix in corporate strategic choice? Explain. [8]
- 15. Write short notes on the following (Any Two)

[4+4]

- a. Product Development
- b. Strategic Control
- c. PESTEL Analysis

SECTION C: LONG ANSWER QUESTIONS (2 X 13 = 26 MARKS)

Answer any TWO questions:

- 16. What is strategic management? What are the challenges of strategic management? Also explain the importance of strategic management in the globalized world [3+5+5]
- 17. What is business environment? Why is the understanding of business environment necessary for manager? What are the components of business environment? Explain. [2+3+8]
- 18. What are strategic options? What are the different strategic options under strategic clock oriented market based strategies? Explain. [5+8]

THE END